



## Performance and Programme Board – Programme Health Report

All data supplied in the report has been populated directly from the Cheshire Planning System.

<b>Reporting Period</b>	<b>FROM</b>	<b>1<sup>st</sup> October 2021</b>	<b>TO</b>	<b>31<sup>st</sup> December 2021</b>
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### DECISIONS TAKEN AT PERFORMANCE AND PROGRAMME BOARD



The following closure reports were approved:


1544 - Replacement of Chester Fire Station

1575 - Wilmslow Transition to DC1 (previous project which related to a joint development with the Police and Ambulance Service). New PID now produced and submitted to SMT for approval.



1490 – Sadler Road Training Centre


### Governance and Commissioning

<b>1226</b>	<b>BLUE LIGHT COLLABORATION PROGRAMME</b>		
<b>PROGRAMME SPONSOR</b>		<b>Chief Fire Officer</b>	<b>PROGRAMME MANAGER</b>
			<b>Director of Governance and Commissioning</b>
<b>Previous status</b>	<b>Current status</b>	<b>Explanation</b> (where status is red or amber)	
			
<b>Programme Update</b>			
This programme is now in the closedown phase. Closure report to be produced.			

<b>1544</b>	<b>REPLACEMENT OF CHESTER FIRE STATION</b>		
<b>PROJECT SPONSOR</b>		<b>Director of Governance and Commissioning</b>	<b>PROJECT MANAGER</b>
			<b>Group Manager Cheshire West and Chester</b>
<b>Previous status</b>	<b>Current status</b>	<b>Explanation</b> (where status is red or amber)	
	N/A		
<b>Project Update</b>			
Closedown report approved at Performance and Programme Board on 7 <sup>th</sup> February 2022.			



1558 REPLACEMENT OF CREWE FIRE STATION				
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER	Group Manager Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
<p>A great deal has been achieved during Quarter 3.</p> <p>Planning permissions for the temporary fire station and replacement fire station have been granted by Cheshire East. The Crown has granted permission for the tower to be erected by relaxing the restrictive covenant. Contractor's proposals have been received and been the subject of a thorough review by the Project Team.</p> <p>The Project Team is reporting to the Estates and Property Committee on 1<sup>st</sup> March 2022, when Members will be able to determine whether the project should proceed to the construction phase. There are still some outstanding issues and risks that need to be considered, but the Project Team is hopeful that the project will be able to commence early in the 2022-23 financial year.</p> <p>Members have already been informed of some of the financial challenges associated with the build capital programme.</p>				



1557 STATION MODERNISATION PROGRAMME				
PROGRAMME SPONSOR		Director of Governance and Commissioning	PROGRAMME MANAGER	Group Manager Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
	N/A			
<b>Programme Update</b>				
<p>The project team and contractor completed the pre-construction activity for the Year Three fire stations at the end of 2021.</p> <p>As a result of what were deemed unacceptably high costs the project team decided that it was necessary to pause the Programme. The project team is now working with external advisers on a range of activities that are intended to inform the future direction of the Programme, including the funding requirement.</p> <p>The activities include the following: a detailed review of specification and costs of Year Three fire stations; an evaluation of the most cost-effective way to deal with the Ellesmere Port and Warrington fire stations (i.e. modernise, or replace);</p>				



the pre-construction activities at the Year Four and Year Five fire stations which will provide a better understanding of the works needed and anticipated costs.

The project team is aiming to complete the work around July 2022 and will then engage with senior officers initially and then report to Members. This stage will involve the consideration of a range of issues, e.g. prioritisation and affordability/funding.

1575		WILMSLOW FIRE STATION TRANSITION TO DAY CREWING	
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER
		Project Manager, Governance and Commissioning	
Previous status	Current status	Explanation (where status is red or amber)	
N/A	N/A		
<b>Project Update</b>			
This relates to the creation of the joint emergency services facility. Closedown report approved at Performance and Programme Board on 7 <sup>th</sup> February 2022.			

1606		Wilmslow Transition to DC1	
PROJECT SPONSOR		Assistant Chief Fire Officer	PROJECT MANAGER
		Head of Service and Delivery	
Previous status	Current status	Explanation (where status is red or amber)	
			
<b>Project Update</b>			
The Project Initiation Document (PID) was approved by SMT on 15th December 2021. Implementation is subject to approval by the Fire Authority at their meeting on 7 <sup>th</sup> February 2022. The primary objective is to purchase 9 houses for the firefighters. These will be located within 5 minutes of the fire station and will require a budget of c. £4.5m. A request will also be put to the Estates and Property committee to delegate authority to the Chief Fire Officer, Director of Governance and commissioning and Treasurer to purchase the houses.			
<u>Workstream 1 - House Purchases</u>			
Specification and budget for the houses (a maximum of £475K per house) has been agreed and initial contact has been made with Estate Agents and property developers in Wilmslow.			
The business intelligence team have developed maps which detail the outer most boundaries of a three and a half to five minute travel time to the station to help the team to identify prospective viable properties quickly.			





The team at Wilmslow are trialling travel times from all properties which meet the set criteria currently identified on Rightmove. This allows them to test the accuracy of the maps produced by the Business Intelligence Team to check if the boundaries set match real life travel times. Once completed a shortlist of prospective properties will be produced.

The process for property purchases has been agreed to ensure a quick turnaround from 'identification' to 'offer'. A checklist is being produced to aid the key decision makers (the CFO, Director of Governance and Commissioning and Treasurer with the Chair of the Fire Authority also being consulted)

Workstream 2

Officers are making good progress developing and refining the Redeployment and Transition policy and process.

1591 MICROSOFT 365 IMPLEMENTATION				
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER	Project Manager, Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		Testing has found issues causing delays going into User Acceptance Testing and that in turn means that some key testing won't be completed in good time due to other work commitments and staffing shortages.		
Project Update				
<u>Phase 1</u>				
Comms Care are currently testing that the Azure environment (the Server that will contain the CFRS data) is set up correctly. This will need to be completed prior to us moving into the Technical Pilot Phase. A number of issues have been identified with the environment and are still being worked through - if these issues cannot be resolved in good time, then this will impact the commencement of the wider M365 roll out to the Service.				
<u>Phase 2 - Technical Pilot</u>				
The Technical Pilot was due to commence on the 21st December. Comms Care successfully built twenty M365 laptops at Sadler Road on 20th/21st Dec. Some valuable lessons were learnt during the build process and have been documented for the full roll out. It is expected that 30+ laptops could be built per day, however the logistics of handover to users by the IT team and other software installations will need to be factored into plans.				
The newly built laptops were set to be handed out to the Technical Pilot staff but due to ongoing issues this was not possible.				
This delay in delivering the laptops has raised the risk of key staff not being able to properly complete their testing in the required timeframes. A risk was raised to this effect, particularly in relation to the Finance team's availability due to year end commitments from Feb 2022 onwards. This could delay completion and sign-off of the Technical Pilot until after April 2022. This risk has now been translated into a key issue as an essential tester is no longer able to complete the testing and there is no other resource available to complete this. Options are being explored with the Head of Finance.				
No progress has yet been made on the required training material and progress can only be made once we understand the user journey for M365. However, the scope of this material is still expected to be minimal.				





Phase 3 - All users on M365

Planning for the full roll out has commenced. It is expected that the wider roll out won't be feasible until at least March 2022. However, the issue surrounding Finance team resource to conduct testing may well delay this further.


Phase 4 - Teams roll-out



A decision has been made to engage Valto (an IT consultancy) to run an initial Microsoft Teams Discovery workshop. The Project Manager is currently looking at when this could take place and who should be involved. Lancashire Fire and Rescue have used Valto for its Microsoft Teams implementation and have provided very positive feedback regarding their engagement.


1604 RE-ESTABLISHMENT OF IN-HOUSE COMMUNICATIONS AND ENGAGEMENT DEPARTMENT				
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER	Project Manager, Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
Project Update				
<p>All key positions within in the new fire team were filled, following a 30-day consultation, expression of interest process and series of competitive and suitability interviews in December. Formal offer letters and contracts were prepared for the new team, with a target start date of February 1st 2022 in mind. The existing Policy and Transformation Officer and Equality and Inclusion Officer posts, currently sitting in Transformation, have been amended in the establishment to sit in the new Communications and Engagement Department. Recruitment of a permanent Head of Department was complete on 11<sup>th</sup> January 2022.</p> <p>Update: The new team 'went live' on 1<sup>st</sup> February 2022, as planned.</p>				



## Operational Policy Assurance

1490		SADLER ROAD TRAINING CENTRE PROGRAMME		
PROGRAMME SPONSOR		Deputy Chief Fire Officer	PROGRAMME MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
	N/A			
<b>Programme Update</b>				
Closedown report approved at Performance and Programme Board on 7 <sup>th</sup> February 2022.				

1553		OPERATIONAL TRAINING GROUP REVIEW		
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER	Service Delivery Station Manager
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
The Group Manager has now completed a review of the Pilot that commenced in December 2020. This report will form the basis of formal negotiations and consultation with staff and the representative bodies.				

1567		CHESHIRE FIRE DRONES		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
	N/A	On hold until approval of SMT paper. Following agreement regarding options the project will be re-baselined.		
<b>Project Update</b>				



Draft Project Initiation Document (PID) with three options was presented to Senior Management Team (SMT) in December 2021. SMT have requested that a further paper to explore three options to provide Drone capability to CFRS, namely:

- 1) a Service Level Agreement with Cheshire Police,
- 2) a Service Level Agreement with a neighbouring Fire and Rescue Service and
- 3) CFRS On-Call duty officer.

A drone evaluation update paper will be submitted to SMT on the 2nd February 2022. This will be followed by a final version of the in PID March 2022 for implementation in March / April 2022.

1586		PURCHASE A WATER CARRIER		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
<b>Project Update</b>				
<p>HIAB have now delivered the Prime mover. Workshops are now adding Airwave systems and emergency blue lights to the vehicle.</p> <p>PrimeX have quoted to manufacture the water carrier to be transported with the Prime Mover. PrimeX have been provided with the maximum height specification of the vehicle and weight tolerances. We currently await the final drawing and quote to progress and secure a build date.</p>				



1587		PURCHASE OF A HIGH REACH FIRE ENGINE		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
<b>Project Update</b>				
<p>Good progress has been made in the Quarter leading to this update. All watches at Macclesfield have now completed the initial training on the operation of the appliance and a robust training plan has been completed and is now in place on PDRPRO. As a result operational crews are maintaining competence on a regular basis, the frequency is in line with the replaced HP (Hydraulic Platform).</p>				



The appliance attended two training events at Manchester Airport utilising the training rig, this training allowed the crews to operate the appliance in challenging scenarios and pierce various sheet metal targets.

An E-Learning package is almost complete that will be made available for all operational crews, to raise awareness of appliance capabilities and limitations.

Driver training is now progressing well with all drivers having completed the initial familiarisation course, the blue light driver training is also underway with a plan in place that will ensure all drivers are trained by mid Feb.

1313		EMERGENCY SERVICES MOBILE COMMUNICATIONS PROGRAMME (ESMCP)	
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER
		Group Manager Operational Policy and Assurance	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
		The National programme continues to experience major delays. Therefore, the projected savings from decommissioning Airwave are also delayed.	
Project Update			
<p>CFRS are still awaiting further information regarding ‘accelerated deployment’ from regional project leads. Assure 1.9 devices are due to be rolled out to the 3 emergency services in late January. The assure 1.9 devices are the latest iteration of the handheld devices that will replace our SANJ (portable) radios. These new devices will allow for testing of CFRS identified critical operational locations (COL’s), this will involve data transfer (4G) as well as voice communications.</p> <p>Critical operational location testing is on hold currently until resources become available, a suitable member of staff has been identified and training has begun. It is estimated that COL testing will resume in February at the earliest.</p> <p>Funding will be made available to services in the next financial year to undertake COL testing under the proviso that all remaining testing is completed within that financial cycle. Full details are to follow.</p> <p>Telent (working on behalf of EE) have begun following up our test results for fire stations, suitable solution trials will begin shortly. Signal boosters provided by EE will be deployed firstly to Audlem fire station for testing. Funding will be made available to ensure these solutions are ‘inbuilt’ with suitable protections to ensure they function continuously.</p> <p>The data segregation package has been received from NW ESN team detailing four options for handling data collected from COL testing and how individual organisations wish this data to be treated. CFRS will feedback this month.</p> <p>Major risks remain potential financial implications for the organisation should the project fail to meet current predicted implementation timescales (2025/26).</p> <p>Major risks consist of potential financial implications for the organisation should the project fail to meet current predicted implementation timescales (2025/26). This could mean the Airwaves contract and associated equipment lifespans are required to be extended; existing control measures would need to be reviewed should this occur. CPS risk profile and critical milestones have been reviewed and updated accordingly in liaison with strategic change &amp; portfolio management colleagues.</p> <p>Coverage solutions to begin trials at CFRS stations with poor signal, Audlem is set to be the first. Discussions to be had on acceptability of said solution.</p>			








EAS (extended area services) sites are now being upgraded nationally by EE, good progress is being made. We are awaiting an update on CFRS EAS in Macclesfield.

CFRS have contributed to a piece of work with NWFC (North West Fire Control) and other FRS (Fire and Rescue Services) to estimate the bandwidth requirements of ESMCP to ensure sufficient infrastructure will be in place.

NFCC (National Fire Chief's Council) are to write to Chief Fire Officers nationally to request assistance from the OAWG (Operational Assurance Working Group) in delivering exercises designed to determine the operational viability of the ESN solution. CFRS to feedback to OAWG with offers of support.

1593		SPECIALS REVIEW		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
	N/A	On hold until approval of SMT paper. Following agreement regarding options the project will be re-baselined.		
<b>Project Update</b>				
Inaugural meeting held in January to define the extent of the Specials review, the scope of works and the incorporation into the wider Whole Service Review. ACFO, Head of Service Delivery and Head of OPA attended the meeting.				
Neighbouring Fire and Rescue Service Specials reviews have been sourced.				
The 2021 Cheshire West and Chester (CWAC) specials review will be incorporated into this Specials review. Deadline for return of PID set for 9th March 2022.				

## Service Delivery

1556		ON-CALL PROGRAMME		
PROGRAMME SPONSOR		Head of Service Delivery	PROGRAMME MANAGER	Group Manager Cheshire West and Chester
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Programme Update</b>				
During Quarter 3 of 2021-22, the On-Call Programme Team (OCPT) have provided 1421 positive hours of On Call (OC) cover at stations around the County, attending a total of 55 incidents.				
Departmental Latent Resource (DLR) has continued to work well in Quarter 3 with a total of 829 hours provided across the three months. This is up by 28 hours on the previous quarter.				



Wholetime Latent Resource (WLR) went live in the previous quarter. It involves utilising any additional Wholetime staff to support on call availability. In Quarter 3 this has provided a total 118 hours with a total of 17 staff moves. This is expected to increase in Quarter 4 dependant on Covid restrictions at the time.

Recruitment continues to be a key task for the team. There are 31 applicants within the various stages of the application process. A number of meetings have been held in Quarter 3 to explore a greater use of MOSAIC to aid recruitment and to develop a strategy for recruitment at 5 particular stations, as well as the feasibility of targeting new build housing estates in the Malpas area.

The team is now up to strength with six Crew Managers and one Watch Manager. The introduction of recording all OCPT activity within the Community Action Plan (CAP) section of Cheshire Planning System (CPS) is proving valuable to managers, giving the ability to check on any reporting areas on a monthly basis. This is more in line with how activity is reported on Whole Time (WT) stations.

The team continue to provide support to development on call firefighters from across all stations, as well as providing training to newly qualified or aspiring Incident Commanders. The aim is to provide more Incident Command Assured (ICA) firefighters across the on call cohort. A total of 45 on call personnel from around the Service have taken the opportunity to partake in additional training with the OCPT in Quarter3. This was a total of 224 additional hours of training.

The team completed five in-person and seven telephone Site Specific Risk Information (SSRI) inspections in Quarter 3 across various OC stations.

A financial report will be submitted to SMT in Quarter 4. This will provide information about expenditure per fire station, giving a line by line breakdown and comparison across all on call stations.

A restructure of the OCPT will take place in April 2022, with a recruitment campaign launched in January 2022. The new structure will replace the existing six Crew Managers with three new personnel. There will be a period of upskilling the new team at the start of Quarter 1, 2022-23 prior to them going live on station.



1578		EXPANSION OF RAPID RESPONSE RESCUE UNITS		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Service Delivery Manager – Halton and Warrington
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
Project Update				
<p>The Service has now received all ten initial Hi-Lux RRRU Rapid Response Rescue Units. On the 1st &amp; 3rd November two evenings of exercises were delivered with crews from Middlewich and Alsager. Also attending were members of the project team, Health and Safety and FBU.</p> <p>The exercises proved to be highly valuable in relation to the vehicle itself. A number of improvements were identified and progressed across the RRRU fleet. The exercises also resulted in a number of updates to the operating policy and procedures.</p>				





The project team received very positive feedback, and constructive challenge, from those taking part. The FBU also submitted a response which is being worked through with the project team.

During the autumn, all primary on-call stations have been visited by the project team. These visits were aimed at directly discussing the mobilisations of the RRRU, the details of the concept and to answer any questions or concerns. These again have been invaluable in relation to support and engagement with staff and further add to the feedback.



The final improvements to the vehicles are scheduled to start taking place in early January. It is then envisaged that we can start to roll out the RRRUs to stations.



1582 REVIEW OF FLOOD/WATER RESPONSE PROVISION			
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER
		Group Manager - Cheshire East	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
			
<b>Project Update</b>			
<p>The review of the flood/water response is now complete. The implementation of Floodsuit PPE for all operational staff not trained in specialist water rescue was previously agreed in principle and at Budget Management Board (BMB) on 17th November 2021 and a draft PID is in place.</p> <p>Following sign off this will require setting up as a separate project for delivery of this aspect of the review although background work and planning has commenced already to expedite delivery.</p> <p>A separate paper has also been submitted for consideration by SMT in January 2022 providing further information on Swift Water Rescue teams' utilisation. The outcome of this will determine next steps.</p>			

1588 DEVELOP A NEW WILDFIRE CAPABILITY			
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER
		Station Manager - Macclesfield and Wilmslow	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
			
<b>Project Update</b>			
<p>Wildfire Initial training delivered to designated wildfire stations and competencies added to PDRPro. Alternatives for the housing of the All Terrain vehicle are still being explored in liaison with Estates department.</p> <p>CFRS have taken delivery of the All Terrain vehicle and fleet mechanics have received servicing training. Firefighters from Poynton are to receive All Terrain Vehicle driver training in quarter 4, with trailer training and RRRU training to follow.</p>			







**Prevention and Protection**

1058		SPRINKLER CAMPAIGN 2014			
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER		Head of Prevention and Protection
Previous status	Current status	Explanation (where status is red or amber)			
					
<b>Project Update</b>					
<p>This project is complete. In total 7 blocks have been fitted with sprinklers as part of this project. A media opportunity and press releases are planned in January with Onward Housing to celebrate the 3 installations in Handforth. A closedown and evaluation report is being produced.</p>					



1549		HIGH RISE SPRINKLER CAMPAIGN 2018			
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER		Head of Prevention and Protection
Previous status	Current status	Explanation (where status is red or amber)			
					
<b>Project Update</b>					
<p>To date 10 installations have been secured as a part of this project. Work is ongoing to arrange a media opportunity with Guinness Housing Trust to celebrate and publicise the installation at Waverley Court, Crewe and Sanctuary Housing for the 9 installations in Cheshire West.</p> <p>Positive talks are continuing with Torus Housing regarding Kingsway House, Warrington after they have indicated that sprinklers will be included in a planned refurbishment program utilising the part funding from the Authority. A timeline communication plan is proposed for this installation to publicise various stages of the journey. The project timeline has been extended to include the new Torus installation proposal and new milestones have been created.</p>					





1554		PROTECTION REVIEW			
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER		Head of Prevention and Protection
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
					
<b>Project Update</b>					
<p>Recruitment processes have taken place and a large number of roles have been filled. The grey book posts have all been filled and some have started while others will start in April. A number of the SO2 Green Book posts did not get filled due to a lack of suitable applicants. A number of qualified staff have left the department which has reduced the number of potential applicants for these roles. A new recruitment process is running in January 2022 to look to fill these posts temporarily on a development basis. If this is not successful there is a suitable alternative to enable an efficient and effective team.</p>					



1577		REVIEW OF THE RISK BASED INSPECTION PROGRAMME (RBIP)			
PROJECT SPONSOR		Head of Prevention and Protection	PROJECT MANAGER		Protection Manager
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
		There has been some slippage against key milestones, but inspection activity continues.			
<b>Project Update</b>					
<p>Quarter 3 has been used as a transition period from the existing RBIP programme to the New RBIP Programme. All audits are now programmed from the latest list provided by the RBIP. All staff and managers are familiar with the process to be adopted and an instruction note has been circulated for reference.</p>					



1594		SPRINKLERS SAVE LIVES CAMPAIGN 2021/22	
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER
		Head of Prevention and Protection	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
			
Project Update			
<p>Work on the 12 month sprinkler campaign continues with a different sprinkler topic featured each month. To date 9 topics have been covered through social media, press releases, sprinkler networking groups and with local partners.</p> <p>During Quarter 3 the BSM attended the NFSN meeting and shared an update on this project and also signposted attendees to look up the campaigns we have delivered. Due to the restraints of Covid an event/seminar is not likely to happen before the end of March, however there is a plan to do an online Q &amp; A session in March to promote the work that has been carried out and go over common questions/concerns raised by the business community.</p> <p>The commitment to work in partnerships with BAFSA is at risk at present as BAFSA reluctantly cannot commit to any events at this time as a number of their own events have been cancelled and they are looking to reschedule those when things improve. Attendance of the quarterly NFSN meetings will enable regular contact with representatives in the sprinkler field which includes BAFSA and it is hopeful that we can work in partnerships at some point.</p> <p>There are also limitations on what can be achieved due to restraints caused by having no BSA's within the team at present and missing for the last 6 months. The posts have gone out to recruitment twice, however the applications did not meet the benchmark for interview. Further discussions are taking place on how to recruit the correct people and plans for future recruitment into the team, another advert should go out in January 2022. If we are successful in recruiting it should also be recognised that it will take a period of time to train the new staff with the added problem of having no other advocates to shadow. Level 3 fire safety courses have been bid for to assist with the development of the new positions ASAP.</p> <p>A draft Sprinkler position statement has been presented to the Head of Department for approval to support the continued promotion of sprinklers through campaigns, social media promotion and working in partnerships with sprinkler groups. (NFSN, BSA, BAFSA )</p>			



1589 FIRE PROTECTION IN HOUSES OF MULTIPLE OCCUPATION				
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER	Head of Prevention and Protection
Previous status	Current status	Explanation (where status is red or amber)		
				
<b>Project Update</b>				
<p>The Housing Fire Safety Protocol has been agreed by all 4 Local Authorities and is going through final legal review prior to signoff. Joint Houses of Multiple Occupation (HMO) inspections are taking place across the service and an information leaflet has been developed and agreed ready for distribution by the Housing Departments. All Cheshire Fire staff have been briefed and instruction notes developed and disseminated.</p>				

ROAD SAFETY STRATEGY PLAN CHESHIRE				
PROJECT SPONSOR		Head of Prevention and Protection	PROJECT MANAGER	Head of Prevention and Station Manager - Deliberate Fire Reduction and Road Safety
Previous status	Current status	Explanation (where status is red or amber)		
		<p>The Covid 19 Pandemic has caused significant delays to the review process being led by the Cheshire Road Safety Group (CRSG) chair. The work is now back underway.</p>		
<b>Project Update</b>				
<p>The development of a new shared Strategic Road Safety Plan is being progressed through the Cheshire Road Safety Group (CRSG). This group contains the relevant Road Safety leads from Local Authorities, Cheshire Constabulary and Cheshire Fire and Rescue Service.</p> <p>As a result of the Integrated Risk Management Plan objective, CRSG is in the process of undertaking a complete review of its role and focus, whilst also evaluating the structure and funding model of the current existing group.</p> <p>An update on progress was provided at the most recent meeting of CRSG on the 24/1/22 which confirmed that the review has resumed and all questionnaires sent to relevant partners asking for feedback have been returned and processed and the main findings are due imminently. A verbal update identified that the main themes were focussed on partner's concerns about the vision and purpose of the group and the current financial model.</p> <p>Workshops are being planned to focus on the desired vision and outputs of the group, and then to develop a financial model and structure that supports those established outputs leading to the development of a shared Strategic Road Safety Plan by the group.</p>				



## RISK MANAGEMENT

CPS Ref	Risk Detail	Risk Owner	Risk Score	Progress Update – Mitigation / Progress
806	Uncertainty of the future funding model for CFRS with the introduction of the outcome of the ESMCP.	Wendy Bebbington	16	October RMB approved this for escalation to Strategic Risk Register. Although the latest spending review confirmed money for this national programme we are currently unaware what this equates to in terms of Fire/Police funding.
The impact of a 3 <sup>rd</sup> wave of Covid-19 infections and the increasing requirement to self-isolate is yet to be fully understood, but agile working arrangements mean that most project work can continue although this may still affect supply chains.				