

Service Area	Original Budget £000	QTR 1 adj £000	Revised Budget £000		2016-17 Quarter 2 / MYR adjustments									Notes
					Net Expenditure/ (Income)			Reserve Movements			Total			
					Revised budget	Expected Outturn	Variance	Revised budget	Expected Outturn	Variance	Revised budget	Expected Outturn	Variance	
					£000	£000	£000	£000	£000	£000	£000	£000	£000	
<b>Firefighting and rescue operations</b>														
Service Delivery	20,778	0	20,778	0	21,113	20,565	(548)	(335)	(118)	217	20,778	20,447	(331)	Salary underspends, especially admin hubs, pensions and competency, offset by Congleton on call. Reduction in size of ERP 2 project team leading to reduced call on reserves. Lower than average bank holidays in year.
Operational Policy and Assurance	3,766	83	3,849	0	4,268	4,244	(24)	(419)	(368)	51	3,849	3,876	27	New dimension grant (£48k), transferred to reserve to fund future operational equipment. .
<b>Protection</b>	1,796	(70)	1,726	0	1,746	1,624	(122)	(20)	(9)	11	1,726	1,615	(111)	Pay budget underspend (£100k). Any CFP prosecution income transferred to reserves after covering any external costs in relation to the prosecution.
<b>Prevention</b>														
Community Safety	1,968	(13)	1,955	0	2,127	2,103	(24)	(172)	(197)	(25)	1,955	1,906	(49)	£50k underspend on pay in community safety underspend. PTTs £25k deficit funded from PTT reserve.
Public Services Transformation	0	0	0	0	204	144	(60)	(204)	(144)	60	0	0	0	Public Services transformation team finished in October reducing the amount needed from reserves.
Safety Centre	208	(30)	178	0	178	155	(23)	0	14	14	178	169	(9)	Safety Central go live delayed to 2017-18, resulting in delays in expenditure. Non pay savings transferred to earmarked revenue reserve for future marketing campaign and equipment.
<b>Support Services</b>														
Executive Management	776	(102)	674	0	727	776	49	(53)	(94)	(41)	674	682	8	Majority of the increased in costs reflects a GM post from Oct 16 to Mar 17 working on the BLC transition from the Fire Authority side, cost funded from the IRMP reserve.
Property Management	1,496	0	1,496	0	1,684	2,080	396	(188)	(188)	0	1,496	1,892	396	Business case for Training Centre (£500k) , offset by underspends on salary (£34k), station new build premises costs (£49k), and additional income (£22k).
Finance	475	0	475	0	475	434	(41)	0	0	0	475	434	(41)	Underspend mainly relates to the lower level of support service paid for Agresso (Integrated financial system).
ICT	1,620	0	1,620	0	1,586	1,504	(82)	34	19	(15)	1,620	1,523	(97)	Vacant posts (£39k) additional income Firelink and NWFC (£27k), hardware and software costs (£30k), Some additional costs on BLC funded from project income.
Legal and Democratic Services	495	0	495	0	527	531	4	(32)	(36)	(4)	495	495	0	
People and Development	1,420	9	1,429	0	1,680	1,637	(43)	(251)	(255)	(4)	1,429	1,382	(47)	Vacant posts (£20k), reduced OHU costs (£27k)
Planning, Performance & Communications	1,345	0	1,345	0	1,401	1,449	48	(56)	(85)	(29)	1,345	1,364	19	£18k website development and dyslexia support costs £7.4k funded from reserve. Vacant posts savings (£66k) offset by other salary related costs.
Procurement and stores	586	0	586	0	600	597	(3)	(14)	(14)	0	586	583	(3)	
Fleet services	1,477	4	1,481	0	1,582	1,604	22	(101)	(116)	(15)	1,481	1,488	7	
<b>Unitary Performance Groups</b>	100	0	100	0	100	100	0	0	0	0	100	100	0	-
<b>Finance Resources</b>	3,773	0	3,773	0	1,789	1,731	(58)	1,984	2,081	97	3,773	3,812	39	The original & revised budget includes £125k corporate contingency.
2016-17 Qtr 1 underspend	0	119	119	0	0	0	0	119	119	0	119	119	0	Qtr 1 underspend reported to P&O 24 Aug 2016.
<b>Total</b>	<b>42,079</b>	<b>0</b>	<b>42,079</b>	<b>0</b>	<b>41,787</b>	<b>41,278</b>	<b>(509)</b>	<b>292</b>	<b>609</b>	<b>317</b>	<b>42,079</b>	<b>41,887</b>	<b>(192)</b>	
Business Rates S31 grants	(235)										(235)	(235)	0	
S31 grant	(63)										(63)	(63)	0	
Provision for non collection of funding	250										250	250	0	
<b>Funding</b>														
Council Tax	(25,540)										(25,540)	(25,540)	0	
Collection Fund Surplus (council tax)	(457)										(457)	(457)	0	
Business Rates Retention scheme	(8,816)										(8,816)	(8,816)	0	
Collection Fund Deficit (business rates)	152										152	152	0	
RSG	(7,370)										(7,370)	(7,370)	0	
Total Funding	(42,079)										(42,079)	(42,079)	0	
<b>Net Budget / Outturn / Variance</b>	<b>0</b>										<b>0</b>	<b>(192)</b>	<b>(192)</b>	

(310,800)	(118,500)	(119)	1st qtr
	(192,300)	(192)	myr (includes £500k for training facilities) 3/4 YR
			+service cont
	(125,000)	(125)	
	(435,800)	(436)	