

**Appendix 1**  
**Cheshire Fire Authority Revenue Budget 2016-17 Quarter 3 (3/4 year review)**

Service Area	2016-17 Quarter 3 / 3/4 YR adjustments						Notes
	Total						
	Original Budget £000	QTR 1 adj £000	QTR 2 / MYR adj £000	Revised budget £000	Expected Outturn £000	Variance £000	
<b>Firefighting and rescue operations</b>							
Service Delivery	20,781	0	(349)	20,432	20,168	(264)	On call support officer pilot, OCARS introduced, FFs in development and not all in pension scheme. Lower overall salary spend.
Operational Policy and Assurance	3,771	83	27	3,881	3,861	(20)	Vacant posts offset by purchase of line rescue training equipment
<b>Protection</b>	1,798	(70)	(111)	1,617	1,530	(87)	Vacant posts, offset by some training and software costs
<b>Prevention</b>							
Community Safety	1,968	(13)	(49)	1,906	1,791	(115)	Vacant posts
Public Services Transformation	0	0	0	0	0	0	
Safety Centre	208	(30)	(9)	169	169	0	
<b>Support Services</b>							
Executive Management	737	(102)	(1)	634	605	(29)	
Property Management	1,495	0	414	1,909	2,175	266	Reductions in business rates, additional maintenance spend, cost of fire safety review work on fire estate.
Finance	475	0	(41)	434	425	(9)	
ICT	1,620	0	(97)	1,523	1,487	(36)	Additional income from partner authority and underspend on telephony costs
Legal and Democratic Services	528	0	9	537	516	(21)	
People and Development	1,420	9	(47)	1,382	1,376	(6)	
Planning, Performance & Communications	1,345	0	19	1,364	1,335	(29)	
Procurement and stores	586	0	(3)	583	585	2	
Fleet services	1,477	4	7	1,488	1,479	(9)	
<b>Unitary Performance Groups</b>	100	0	0	100	100	0	
<b>Finance Resources</b>	3,770	0	39	3,809	3,661	(148)	Application of reserves for BLC, inflation lower than anticipated.
2016-17 Qtr 1 underspend	0	119	0	119	119	0	Qtr 1 underspend reported to P&O 24 Aug 2016, to be transferred to reserves
2016-17 Qtr 2 / MYR underspend	0	0	192	192	192	0	Qtr 2 / MYR underspend reported to P&O 16 Nov 2016, to be transferred to reserves.
<b>Total</b>	<b>42,079</b>	<b>0</b>	<b>0</b>	<b>42,079</b>	<b>41,574</b>	<b>(505)</b>	
Business Rates S31 grants	(235)			(235)	(235)	0	
S31 grant	(63)			(63)	(63)	0	
Provision for non collection of funding	250			250	250	0	
<b>Funding</b>							
Council Tax	(25,540)			(25,540)	(25,540)	0	
Collection Fund Surplus (council tax)	(457)			(457)	(457)	0	
Business Rates Retention scheme	(8,816)			(8,816)	(8,816)	0	
Collection Fund Deficit (business rates)	152			152	152	0	
RSG	(7,370)			(7,370)	(7,370)	0	
Total Funding	(42,079)			(42,079)	(42,079)	0	
<b>Net Budget / Outturn / Variance</b>	<b>0</b>			<b>0</b>	<b>(505)</b>	<b>(505)</b>	