

## Performance and Programme Board – Programme Health Report

*All data supplied in the report has been populated directly from the Cheshire Planning System.*

<b>Reporting Period</b>	<b>FROM</b>	<b>1<sup>st</sup> October 2020</b>	<b>TO</b>	<b>31<sup>st</sup> December 2020</b>
-------------------------	-------------	------------------------------------	-----------	--------------------------------------

### ACTION OR DECISION REQUIRED BY PROGRAMME BOARD

There are no actions or decisions required by the Programme Board for Quarter 3.

Information:

The Portfolio Office is reviewing and updating the Project Management Framework and all project related templates on CPS.

### Governance and Commissioning

1226		BLUE LIGHT COLLABORATION PROGRAMME		
PROJECT SPONSOR		Chief Fire Officer	PROGRAMME MANAGER	Director of Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Programme Update</b>				
<p>The under lease has not been completed. There has been further progress with the drafting of the end-state collaboration agreement. The project to create an emergency services facility in Wilmslow has made steady initial progress.</p> <p>Update February 2021: The Blue Light Collaboration Programme has now moved in to the close down phase.</p>				

1544		REPLACEMENT OF CHESTER FIRE STATION			
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER		Group Manager Cheshire West and Chester
Previous status	Current status	Explanation (where status is red or amber)			
					
Project Update					
<p>The new station at Chester is almost complete, and on schedule for the COVID revised go live date of the 3rd February. Green watch will be commencing their first day shift at 0800hrs out of the station which will also see the relocation of the second appliance mid-morning on the 3<sup>rd</sup> February.</p> <p>The final mechanical and electrical fix work and commissioning is being undertaken along with final decoration on both floors, and the engine house.</p> <p>Internal and external doors and ceilings have been fitted, along with the final finished flooring in most areas. The underfloor heating and air conditioning systems including the air source heat pump are all up and running. They are currently undergoing final testing and commissioning.</p> <p>Smart and functional kitchen facilities have been installed in the recreation room, community and youth facilities, as well as the smaller brew stations on the first and ground floor. Toilets, sinks and showers have been fitted and tested.</p> <p>In the appliance bay the final finished resin floor is being laid this week, and the Greenwave traffic light system is being finalised. Work on the station yard and grounds nears completion with only a small amount of concrete left to be poured. The construction of the Chester Wellness Garden as suggested by the teams at Chester is making good progress.</p> <p>Furniture and equipment has been ordered and the estates team is ready and prepared to install this as soon as the building is handed over.</p> <p>Teams have been updated as to the revised move in dates, and plans are in place to clear the temporary fire station by the 8th February 2021.</p> <p>Update February 2021: The firefighters moved into the new station as planned on the 3<sup>rd</sup> February, and the project has now moved in to the close down phase. A Closure Report will be produced for Performance and Programme Board in Quarter 4.</p>					

1558		REPLACEMENT OF CREWE FIRE STATION	
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER
			Group Manager Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
		The status has not been completed as the project needs new milestones to be agreed before it can be tracked on the Cheshire Planning System.	
Project Update			
<p>The Director of Governance and Commissioning provided an update to Fire Authority members on the 9th December 2020 at the Fire Authority meeting, explaining two challenges which had extended the feasibility of the project. These challenges included:</p> <ul style="list-style-type: none"> <li>• The consideration of keeping the bungalow or its demolition and;</li> <li>• The ability to secure a suitable temporary fire station.</li> </ul> <p>In addition to the aforementioned challenges there are 2 further issues that require clarity; these being the HS2 development and a restrictive covenant determining the height of the fire station.</p> <p>A decision has now been made to keep the existing bungalow and it will be incorporated into the site plans. The identification of a suitable industrial unit is currently being explored by the Estates team to act as the temporary fire station, and project team meetings are being arranged for the New Year following approval from the Fire Authority.</p> <p>Update February 2021: The replacement programme for Crewe fire station received Fire Authority approval to proceed at the FA meeting on the 9th December 2020. A programme for the replacement fire station has been prepared and now incorporates the need to procure and develop an industrial unit as the temporary fire station. The search for this unit is underway with the Estates team exploring suitable options and availability.</p> <p>Project documentation such as risk register, budget and issues log have been prepared with room data sheets shared with the station manager and operational crews.</p>			

1557		STATION MODERNISATION PROGRAMME		
PROGRAMME SPONSOR		Director of Governance and Commissioning	PROGRAMME MANAGER	Group Manager Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Programme Update</b>				
<p>The proposal from Wates Construction was presented and approved at the Fire Authority meeting on the 6<sup>th</sup> November. Consultation with staff at Widnes, Northwich, Holmes Chapel and Audlem took place before the Christmas break. Once the consultation period concluded the pre-construction agreement with Wates was completed.</p> <p>Wates are now starting to mobilise their teams, with site safety beginning to take place the week commencing the 11th January. A full site start up is planned to begin on Monday the 18th January, at both Northwich and Widnes fire stations.</p> <p>Audlem and Holmes Chapel fire stations will commence their site set up mid-February 2021 to provide a staggered start for year two of the Modernisation Programme.</p> <p>Each site has been risk assessed for Covid-19 and these have been shared with station staff to ensure the safety of both the construction and operational staff. The completion date for all four sites is programmed for the end of April 2021.</p> <p>Update February 2021: Modernisation work has now commenced at both Northwich and Widnes Fire Stations. In Holmes Chapel the site layout has been programmed and planned, and the plans for Audlem are being re-drawn and re-costed with the removal of the garage for the RRRU.</p>				

1575		WILMSLOW FIRE STATION TRANSITION TO DAY CREWING	
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER
			Project Manager, Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
			
Project Update			
<p>The project team has been assembled and Phase 1 - Feasibility has commenced. The resulting report will provide recommendations as to the feasibility of developing the site at Wilmslow into a shared service facility (Fire, Police and Ambulance). It will look at planning conditions and restrictions, price of land and other commercial considerations, legal matters to resolve together with recommendations for design of the new site. The Head of Estates is leading this initial phase of work.</p> <p>The external suppliers/contractors have been commissioned, this includes the appointing of the solicitors working on behalf of Cheshire Fire and Rescue Service. An inaugural meeting was held mid-December and it was attended by representatives of Estates, NWAS, Cheshire Fire, Lawray (architects) and Cottrell Commercial.</p> <p>Requirements for all 3 Organisations have been pulled together and provided to the architects. A visit to the Wilmslow site by the architects took place mid-December, and options are being drawn up to be presented at a meeting planned for the 19th January 2021.</p> <p>An external chartered surveyor has been contracted to provide planning application assistance for the Wilmslow site. They have begun to look at the planning aspects of the proposals and any restrictions which may exist at the site.</p>			

## Operational Policy Assurance

1490		SADLER ROAD TRAINING CENTRE PROGRAMME	
PROGRAMME SPONSOR		Assistant Chief Fire Officer, Operational Assurance and Service Improvement	PROGRAMME MANAGER
			Group Manager Operational Policy and Assurance
Previous status	Current status	Explanation (where status is red or amber)	
		This project remains amber due to the overall delays within the programme and forecast budget overspend.	
Programme Update			
<p>The main contractor ISG completed building work on the 19th November 2020. The site has been fully handed back to Cheshire Fire and Rescue Service following a comprehensive handover, and site familiarisation from ISG and their sub-contractors. Some minor snagging points have been raised during handover, these and any defects raised have been processed through the agreed Estates &amp; ISG reporting process.</p> <p>Third party contractors have attended the site since handover to install road signage, and prop signage to complete the immersive and realistic appearance to the site. Due to the Covid restrictions in place some elements of the third party fit out remain incomplete, these will be addressed as Government lockdown measures lift. The rebranded "Training Centre" signage across the site is now complete.</p> <p>The fire behaviour containers relocated from Manchester Airport Training Ground will have their refurbishment work complete during January 2021. The furniture fit out including bespoke items have been delivered and installed to site. A Covid risk assessment has been undertaken, and appropriate measures put in place to ensure a smooth, safe transition back for staff.</p> <p>The Incident Command Suite has undergone its final hardware install by Piranha AV, and the command instructors will undergo a 1 month bedding in phase during February 2021. In this period they will train and familiarise themselves with the hardware and software set up prior to fully relocating back from the temporary Incident Command Suite at Frodsham Fire Station. Operational training core skills have relocated back to Sadler Road, this includes all equipment from outreach venues. Safe systems of work have been developed for the training zones and these have been reviewed by the Training Manager.</p> <p>Due to the timescales involved some areas are now undergoing their 12 month defect inspection programme. The Occupational Health Unit and the Operational Policy and Assurance admin hub defect inspection has been completed with only superficial defects reported and resolved. The next couple of months will see the Trauma and IT classroom as well as the Fleet Managers and Technical Services Departments inspected as part of the programme.</p> <p>The bid to have the new Training Centre opened by HRH Princess Ann in the summer of 2021 is still awaiting confirmation via the Lord Lieutenancies Office.</p> <p>Update February 2021: The Training Centre has now been completed, and has moved in to the close down phase. A Closure Report will be produced for Performance and Programme Board in Quarter 4.</p>			

1553		OPERATIONAL TRAINING GROUP REVIEW	
PROJECT SPONSOR		Assistant Chief Fire Officer, Operational Assurance and Service Improvement	PROJECT MANAGER
		Group Manager Operational Policy and Assurance	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
			
Project Update			
<p>The pilot of the new duty system is now in place, and the Operational Assurance and Training Team are in the process of commissioning the new training facilities.</p> <p>The first of the two weekly review meetings will take place in January with the Head of Assurance and the rep bodies. Collectively they will review and refine the new ways of working and finalise the 2021/22 training planner which incorporates the revised duty system.</p> <p>Update February 2021: Meetings are ongoing, and progress is being made in relation to a new rota and structure which is in place. Two additional trainers have been appointed to the team, with a further two joining in April 2021.</p>			

1567		CHESHIRE FIRE DRONES	
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER
		Group Manager Operational Policy and Assurance	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
		The project remains on amber due to the overall slippage of planned milestones.	
Project Update			
<p>The progress of the project continues to be hindered by Covid-19. Our trainee pilots have not been able to complete their flight assessments due the restrictions in work practices both in Cheshire &amp; Lancashire Fire Rescue Services. This is now compounded with the new European Aviation Safety Agency Regulations which came into force with the Civil Aviation Authority on 1<sup>st</sup> January 2021. We are currently reviewing the changes to drone regulations and the impact these changes may have on the project.</p> <p>Update February 2021: A fundamental review into the project will be undertaken in May 2021.</p>			

1585		PROCURE AND IMPLEMENT HIGH PRESSURE MISTING LANCES AND DRILLS		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
<p>A decision was made by the Service Management Team on the 14<sup>th</sup> December to not pursue an ultra-high pressure (cold-cut lance) system at this time. This is due to it being an evolving product line, and the developments expected in the next two years should establish a more portable option with a higher range of applications. Instead the decision was made to purchase a quantity of high pressure lances, which can be used on existing high pressure hose reels on all front line appliances.</p> <p>The purchase of battery operated drills was also agreed which gives the capability to insert the lances through brickwork, metalwork and woodwork structures. Milwaukee battery operated drills are being purchased to enhance the existing suite of their products on Cheshire Fire appliances. A quote for this product has been requested, but several suppliers have revealed a shortage of Milwaukee stock at this time.</p> <p>Once purchased the lances and battery operated drills will be accompanied by a training video and incorporated into the breathing apparatus training this next year.</p>				

1586		PURCHASE A WATER CARRIER		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
<p>HiAB have been identified as the agreed supplier to add the hook lift capacity to the existing Integrated Response Unit. This will enable it to carry and deploy a demountable water carrier. A final quote is in the process of being produced and Procurement have given the green light for this to progress once received. (Indications are in the region of £44k).</p> <p>One quote of £49,995 has been received for the purchase of a demountable water carrier, and a further three quotes have been requested from alternative companies. A small working party has visited Warwickshire Fire and Rescue Service to see their existing water carrier purchased from this supplier. Discussions were held with the Warwickshire operational crew with regards to the equipment to stow inside the pod and how to utilise it.</p> <p>The Service Management Team will receive an update on the 18th January to make a decision on the preferred product and the procurement process. A risk has been identified that open tender process may be required once the quotes have been received, and if this is proven to be the case it would delay the project by approximately 3 months.</p>				

1587		PURCHASE OF A HIGH REACH FIRE ENGINE		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		<p>This project is amber as it has slipped from the original timescales, due to Covid-19 restrictions preventing visits to appraise vehicles. The mitigating action would be for SMT to approve purchase without operation crews viewing the equipment first.</p>		
<b>Project Update</b>				
<p>This project is subject to delay due to the 3rd national Covid-19 lockdown at the end of 2020 which is anticipated to last until mid-February 2021. This has prevented a proposed visit (11-13 January) to another Service who use a Scorpion vehicle. It is hoped to re-schedule this for late February, but this will be subject to any restrictions still in place. This lockdown has also prevented an out of county visit to see the alternative Stinger vehicle in Manchester.</p> <p>The full appraisal of the two vehicles cannot be completed until these working group visits have happened.</p>				

## Service Delivery

1556		ON-CALL PROGRAMME		
PROGRAMME SPONSOR		Head of Service Delivery	PROGRAMME MANAGER	Group Manager Cheshire West and Chester
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
Programme Update				
<p>On-Call availability has remained at 68% for Quarter 3, which mirrors last quarter's performance. In comparison with 2019/20, availability has increased in all but one station area.</p> <p>The pandemic has had a significant impact on availability performance this year, with the 'furlough effect' and the increases observed during lockdown periods. There was a concern that the Service would experience a fall in availability, but this has not yet been experienced. The return of staff to their primary employment locations has been somewhat gradual, supporting the stabilised figure of 68% in the last two quarters. Overall there has been a positive increase in station availability with a number of stations achieving higher levels than normal in December and over the festive period; notably Malpas (83%), Audlem (84%) and Middlewich (95%).</p> <p>Recruitment is continuing with the use of social media platforms utilising short videos of On-Call firefighters, often from underrepresented groups, describing their own journey to inspire others to join. An individual has been bought into the HR Recruitment Team to assist with the administration of On-Call Firefighter recruitment. A meeting has been arranged for early January with the Programme and HR Leads to explore current recruitment challenges.</p> <p>In total the Service have recruited 21 new Firefighters in 2020/21 to date with positions filled around the county, however the Service have had the same number of leavers. In order to identify and capture the reasons for leaving the Service, the On Call Project Team (OCPT) have reviewed and refreshed the exit interview. The development of reward and recognition incentives is ongoing in order to improve retention rates. Initial indications are that primary employment factors, for example relocation, is the main reason given for leavers. There are currently 38 applicants at varying stages within the recruitment process. Modifications to the recruitment process to allow for Covid secure working arrangements have been introduced and adopted in Quarter 3.</p> <p>The 'Finance' strand will be the main focus of the team in Quarter 4 with an assessment of station budgets in order to identify efficiency savings required to support OCPT re-investment opportunities. Initial meetings with the Finance department have identified historical budget alignment and coding issues relating to On-Call provision. These will be addressed through an action plan enabling accurate On-Call activity to be reflected in future budget provision.</p>				

1576		RELOCATE THE SECOND FIRE ENGINE AT ELLESMERE PORT FIRE STATION TO POWEY LANE		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	
		Station Manager - Chester and Ellesmere Port Community Fire Stations		
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
Project Update				
<p>The station preferencing forms have been returned from affected staff and the redeployment process has now concluded. 95 people have been given their first preference choice, 5 given their second and 1 person given their third choice on paper, but able to remain at their first choice for at least the next twelve months. There have been no appeals and the overall feeling at all three stations it that people are happy, and that the process has been much less disruptive that people feared.</p> <p>Teams are being regularly engaged with to address any concerns or queries, and for the most part are happy with the process and station moves. Teams are kept informed as to potential dates for the moves which are linked to the completion of the new station at Chester which has now been confirmed as 3rd February 2021.</p> <p>Extra Aerial Ladder Platform (ALP) instructors have been trained at Chester to enable station staff to stand alone and manage the training of ALP staff when needed to keep minimum skillsets available on watches. Watches have been encouraged to identify and arrange driver training to bolster the number of watch drivers, however this may have to be put on pause due to the rapidly deteriorating situation with Covid.</p> <p>Preparation work is well progressed in regard to appliance movements with North West Fire Control, and Link Officers are making relevant alterations to mobilising systems.</p> <p>Update February 2021: Following the completion of the rebuild of Chester Community Fire Station, the second appliance from Ellesmere Port has returned to Chester and is fully operational. The Aerial Ladder Platform at Chester is driver only with a support pump model in place and the boat has now permanently moved to Powey Lane.</p> <p>There is some outstanding training, however due to the restrictions imposed by the third national lockdown a decision has been made to suspend all training which involves close contact.</p>				

1578		EXPANSION OF RAPID RESPONSE RESCUE UNITS		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Organisational Performance Manager
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
<p>During this quarter the project team and on-call working group have continued to develop the concept. This resulted in a Service Management Team (SMT) options paper being delivered in December 2020 in line with the project plan.</p> <p>The result of this paper was:</p> <ul style="list-style-type: none"> <li>• 10 Hilux 4x4 Crew Cab RRRU to be ordered;</li> <li>• Combi-tools are not to be purchased for all RRRU but to utilise existing combi-tools within the project;</li> <li>• Nantwich Fire Station are to retain their midi appliance to be utilised and mobilised as a RRRU;</li> <li>• Bollington Animal Rescue Unit and RRRU to be incorporated into a new 4x4 crew cab van;</li> <li>• The ordering of Poynton's RRRU be delayed whilst the Wild Fire Project is approved;</li> <li>• The project team work with the station refurbishment team to develop effective and efficient ways of housing RRRU where required.</li> </ul> <p>The decisions made at SMT have had a significant positive impact on the budget resulting in a forecast under spend for completion of the project</p> <p>The initial 10 RRRU have been ordered with an expected delivery date into Service of July 2021. Following delivery they will be sent to the coach builders to fit out for responding to emergencies before being stowed and delivered to stations on a phased approach.</p> <p>During the next quarter the project will be focusing on finalising the detailed equipment inventory to be ordered, developing/planning the driver training timetable and leasing a Hilux to achieve this.</p>				

1582		REVIEW OF FLOOD/WATER RESPONSE PROVISION		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Group Manager - Cheshire East
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
<p>During Quarter 3 the collection of historical Incident data commenced to inform the final review. This has now been completed, and a further meeting is now scheduled to take place on Wednesday 13<sup>th</sup> January. The purpose of this meeting is to review and scrutinise the data before pulling it together into a draft report with the other review information, including findings and recommendations as appropriate.</p> <p>In Quarter 3, the review also looked at the DEFRA national guidance, and conducted a GAP analysis of our existing capability and standards. This involved key stakeholders and leads from other departments including Operational Policy &amp; Assurance and Operational Training Group. The review also looked at Environment Agency major incident plans to be taken into consideration with any proposals.</p> <p>This review continues to take place following progress in Quarter 3.</p>				

1588		DEVELOP A NEW WILDFIRE CAPABILITY		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Station Manager - Macclesfield and Wilmslow
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
<p>Numerous meetings were held with Poynton Managers throughout November to discuss the all-terrain vehicle proposal and the storage options available for them. Meetings have also be held with the Research and Development Manager to discuss the Personal Protective Equipment (PPE) in use at neighbouring services. The Research and Development Manager is requesting samples of PPE so they are able to review the proposed equipment. Discussions have taken place with regards to training gap analysis and in-house training options for the new equipment and vehicle.</p> <p>Stalybridge and Glossop Fire Stations were visited in December 2020 by the Project Manager, R&amp;D Manager and Managers from Macclesfield. During this visit all wildfire equipment used by Derbyshire and Greater Manchester Fire and Rescue Services were presented and discussed. They were also able to observe the all-terrain vehicles in use by both services. These visits had been delayed due to the national lockdown, which in turn has delayed the recommendations paper and the start of the procurement process.</p> <p>The Recommendations Report has now been completed and presented to the Area Manager, and will subsequently be submitted to SMT. A decision on the options and proposals is required before the procurement process can start.</p>				

**Protection and Organisational Performance**

1058 SPRINKLER CAMPAIGN 2014				
PROJECT SPONSOR		Assistant Chief Fire Officer, Operational Assurance and Service Improvement	PROJECT MANAGER	Head of Protection and Organisational Performance
Previous status	Current status	Explanation (where status is red or amber)		
				
<p>Work is still ongoing with Onward Housing Trust regarding the three Handforth installations. The Trust are awaiting the completion and commissioning paperwork for the third and final installation at Stanley Grange. A signed agreement has been returned by Onward and is awaiting signing by the Service. This will be the third and final funding package delivered as part of this project.</p>				

1549 HIGH RISE SPRINKLER CAMPAIGN 2018				
PROJECT SPONSOR		Assistant Chief Fire Officer, Operational Assurance and Service Improvement	PROJECT MANAGER	Head of Protection and Organisational Performance
Previous status	Current status	Explanation (where status is red or amber)		
				
<p>The 9 installations in Cheshire West (Sanctuary) are progressing in accordance with the project plan with a number of buildings now complete. A fire occurred at one of the completed and sprinklered blocks in Q3 which was extinguished by the sprinklers.</p> <p>The Waverley Court installation is complete although 4 flats remain un-sprinklered due to resident refusal. The funding agreement documentation is being considered by Guinness Housing Trust and completion and commissioning documentation is awaited by the Service.</p>				

1554		PROTECTION REVIEW			
PROJECT SPONSOR		Assistant Chief Fire Officer, Operational Assurance and Service Improvement	PROJECT MANAGER		Head of Protection and Organisational Performance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
		This project is amber as it has slipped from the original timescales.			
Project Update					
<p>Consultation is underway with staff and representative bodies over the new proposed structure. Two meetings have already taken place with a third due in late January. It is hoped implementation can be achieved in the first half of 2021.</p> <p>Other process and administrative aspects of the review have been completed and the new Heritage Officer has been appointed and started in role in January 2021.</p>					

1577		REVIEW OF THE RISK BASED INSPECTION PROGRAMME (RBIP)			
PROJECT SPONSOR		Head of Protection and Organisational Performance	PROJECT MANAGER		Protection Manager
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
					
Project Update					
<p>The RBIP proposal has been formulated and discussed with Protection Managers, however further development and approval of work completed so far is needed in Quarter 4.</p> <p>There has been a delay in obtaining the list of non-domestic premises from the AddressBase Gazetteer, which has impacted on the development of a prioritised and risk based list of premises. A list of attributes to prioritise have been forwarded to Business Intelligence including previous formal enforcement and timber framed buildings. The 'outside 10 minutes' attribute is nearing completion, the updated 'heritage' attribute needs further work to separate domestic from non-domestic premises, and other attributes including 'critical infrastructure' and 'firefighter risk' are also being analysed.</p> <p>The introduction of the list into SAFFIRE with the original wish list of functionality is dependent on IT development, however it is envisaged that this should not hinder the roll-out of risk based premises for inspectors to audit. The remaining lower risk premises will be visited by stations conducting Thematic Inspections and Business Safety visits.</p>					

## Prevention

ROAD SAFETY STRATEGY PLAN CHESHIRE				
PROJECT SPONSOR		Assistant Chief Fire Officer, Service Delivery	PROJECT MANAGER	Head of Prevention and Station Manager -Deliberate Fire Reduction and Road Safety
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
Project Update				
<p>The next Cheshire Road Safety Group meeting is scheduled for the 26th of January 2021. An update on the independent review regarding the group, its model, structure, outputs and timescale to complete will be requested by SM Gray. Superintendent Jo Marshall-Bell has now retired from Cheshire Police, Superintendent Jon Betts is now the permanent post holder for Roads and Crime, supported by Chief Inspector Rob Dickinson. Contact has been made with Superintendent Betts by SM Gray to ensure a joint consistent approach is adopted for progression of the implementation of a Strategic Road Safety Plan.</p>				

RISK MANAGEMENT				
CPS Ref	Risk Detail	Risk Owner	Risk Score	Progress Update – Mitigation / Progress
<p>No red risks are reported at this time. All project managers have assessed the risk of Covid-19 and Brexit where applicable and put measures in place where possible; these will continue to be monitored closely. At this point no significant project delays due to the pandemic are forecast.</p> <p>There are a number of projects involving procurement of vehicles and equipment where risks to supplier delays have been identified. These are currently forecast as low risks, but as these projects move into the procurement phase the risk score may increase and would be largely outside the control of the project. Cumulatively this may be of increasing concern.</p> <p>The Portfolio Office are in the process of reviewing project risks with each of the Managers and this will be completed in Q4.</p>				