



**Performance and Programme Board – Programme Health Report**



*All data supplied in the report has been populated directly from the Cheshire Planning System.*

<b>Reporting Period</b>	<b>FROM</b>	<b>1<sup>st</sup> April 2021</b>	<b>TO</b>	<b>30<sup>th</sup> June 2021</b>
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**ACTION OR DECISION REQUIRED BY PROGRAMME BOARD**

No decisions required.

**Governance and Commissioning**



<b>1226</b>	<b>BLUE LIGHT COLLABORATION PROGRAMME</b>		
<b>PROGRAMME SPONSOR</b>		<b>Chief Fire Officer</b>	<b>PROGRAMME MANAGER</b>
			<b>Director of Governance and Commissioning</b>
<b>Previous status</b>	<b>Current status</b>	<b>Explanation</b> (where status is red or amber)	
			
<b>Programme Update</b>			
It has been agreed that the Programme will go into Closedown phase. Report to be produced during Quarter 2.			





1544		REPLACEMENT OF CHESTER FIRE STATION	
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER
			Group Manager Cheshire West and Chester
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
<b>Project Update</b>			
<p>The station continues to operate successfully, with any minor issues being resolved with ISG through Estates.</p> <p>A meeting has been called to address the issues presented by the photovoltaic panels and feedback from this will be provided in next quarter's report.</p> <p>The Survey Monkey lessons learned survey has been developed and currently being tested, before going out for consultation. The findings from this will be used to formulate the closedown report.</p> <p>Owing to the Government's postponement of the relaxation of Covid measures, the opening ceremony was rescheduled to the 19th August 2021.</p>			



1558		REPLACEMENT OF CREWE FIRE STATION	
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER
			Group Manager Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
<b>Project Update</b>			
<p>Community engagement is taking place during July at Crewe fire station, to invite local residents to view the proposed plans of the new fire station.</p> <p>Station staff have been consulted during the development of the draft plans. A transition plan is being prepared which covers the people and business areas that will be impacted during the build.</p> <p>The project team is developing the designs and plans in readiness for the submission of a planning application to Cheshire East Council in August.</p>			



1557 FIRE STATION MODERNISATION PROGRAMME				
PROGRAMME SPONSOR		Director of Governance and Commissioning	PROGRAMME MANAGER	Group Manager Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Programme Update</b>				
<p>Year 2 of the modernisation programme has now been completed covering works at Audlem, Holmes Chapel, Northwich and Widnes (including the community safety bungalow refurbishment) fire stations.</p> <p>The Pre-Construction Services Agreement period for Year 3 commenced on 5th July 2021, with site visits arranged for Congleton, Ellesmere Port, Knutsford and Malpas. Staff engagement remains an important element of the programme.</p>				

1575 WILMSLOW FIRE STATION TRANSITION TO DAY CREWING				
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER	Project Manager, Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		<p>Due to the late conclusion of Phase 1, this project is now Amber. Another feasibility phase will commence, looking at the viability of other options.</p>		
<b>Project Update</b>				
<p>The feasibility study concerned with the creation of a joint ambulance, fire and police facility was completed in late June 2021. The outcome from the feasibility study led to the parties concluding that it would not be possible to move forward with the project.</p> <p>The Service will now consider other options to work towards a satisfactory crewing arrangement at Wilmslow. If Day Crewing is to be achieved the Service will need to secure houses within close proximity of the fire station which can be used by operational staff.</p> <p>The Fire Authority will need to consider this further and it is likely that consultation will be required before this project can proceed.</p>				



1591		MICROSOFT 365 IMPLEMENTATION	
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER
			Project Manager, Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
			
Project Update			
<p>Comms Care/Insight have been chosen to design and build the Azure cloud environment for the Service.</p> <p>Several fact-finding and design sessions have been held with Comms Care and the design of the new cloud environment was due to be finalised week ending 23rd July 2021.</p> <p>Following confirmation of the proposed design, an implementation plan will be produced and agreed. Crucially this design will help the project establish the initial scope of the M365 roll-out. It is expected that the build and initial testing of the Azure cloud environment will take 3 months, once agreed. The implementation plan will shape the timings and scope of the system User Acceptance Testing (UAT) and the following Business Pilot and roll-out.</p> <p>Work continues to secure staff and departments wishing to be a part of the Business Pilot and to take part in system UAT prior to full roll out around the Service.</p> <p>The first project board is due to be held in late July and will focus on any outstanding decisions that need to be fed into the M365 system design. In particular the scope of the software available to staff following initial roll-out will be reviewed.</p> <p>An issue has been raised from the Information Management team around resource availability to assist the Project.</p>			





**Operational Policy Assurance**



1490		SADLER ROAD TRAINING CENTRE PROGRAMME		
PROGRAMME SPONSOR		Deputy Chief Fire Officer	PROGRAMME MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
<b>Programme Update</b>				
<p>A final day's training and site familiarisation with contractors and employees (estates and instructors) took place on the 8th July, this has ensured that any props and features of the site are fully utilised in line with the operating methods and manuals.</p> <p>Quarterly defect meetings continue to be held on site and any defects are being reported through the identified procedure to ensure a full audit process is available.</p> <p>The survey to identify the lessons learned from the whole programme has now concluded and the outcomes are being populated and will form part of the project closedown report.</p>				



1553		OPERATIONAL TRAINING GROUP REVIEW		
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER	Service Delivery Station Manager
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
<b>Project Update</b>				
<p>The new Operational Assurance Training Team (OATT) is functioning well with both teams continuing to forge close working relationships.</p> <p>The new structure in the department came into force on 1<sup>st</sup> April 2021 with a new Training Manager taking responsibility for training.</p> <p>The OATT is running at full strength with 18 members of staff delivering first class training in the new state of the art training facility.</p>				





1567		CHESHIRE FIRE DRONES	
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER
		Group Manager Operational Policy and Assurance	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
		The project timescales have slipped due to a number of factors described in the project update.	
<b>Project Update</b>			
<p>The pandemic has impacted the ability to complete the training and assessment of the drone pilots. The equipment has also been away as part of a warranty repair. In addition, new regulations have now come into force (the governing body moved from the Civil Aviation Authority to European Union Aviation Safety Agency). Part of these changes mean that the governance around the commercial use of drones needs to be re-written and the training already completed by the pilots is no longer valid for commercial operations.</p> <p>As a result of these issues, the options for continuing the project have been reviewed due to changes that have occurred since the trial started.</p> <p>Cheshire Police have also reviewed their delivery model for drones in March 2020 to reduce their demand on the National Police Air Service (NPAS) by replacing it with a drone deployment where appropriate. They have now resourced a full-time drone unit consisting of four officers providing a drone capability 24/7.</p> <p>A paper was presented to SMT in June 2021 providing three options for consideration:</p> <p><b>Option 1:</b> Bring the trial of an internal drone capability to a close. Investigate the creation of a Memo of Understanding (MOU) with Cheshire Constabulary (CC) for the assistance of their existing drone team when required. CFRS drone is the same platform used by CC, hence they may wish to purchase the equipment from CFRS or use it to offset any costs of providing a service to CFRS.</p> <p><b>Option 2:</b> Continue to develop the project in line with the current trial. This will require all six pilots to complete new training courses with the drone being based at a central location. This approach could lead to delays in deployment as the pilots are based around the county on differing duty systems. This would provide more resource for wider use of the drone for non-emergency response work e.g. collecting Site Specific Risk Information (SSRI) and other risk information or working more widely in the Cheshire Resilience Forum with other category 1 &amp; 2 partners.</p> <p><b>Option 3:</b> Include the drone as part of the Immediate Building Evacuation (IBE)/forward control vehicle concept. This would require several new pilots to be trained (dependant on the location chosen for the vehicle) however, competence on the operation of the drone would be easier to maintain &amp; incident attendance times reduced.</p> <p>At the SMT meeting, two of the options (1 &amp; 3) were highlighted for additional scoping work so that further could be presented to SMT in September 2021.</p>			





1585		PROCURE AND IMPLEMENT HIGH PRESSURE MISTING LANCES AND DRILLS		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
<p>Lances and drills started to be delivered to fire stations from 1st July 2021 and are now available across wholetime stations with on-call stations also nearing completion.</p> <p>E-Learning and viewing the training video is sufficient for the equipment to go live as soon as it is delivered.</p> <p>The wood auger drill bit was delivered in June, but Milwaukee reported delays for delivery of the metal and masonry drill bits estimating arrival into service by the end of July 2021. Technical Services will then deliver these to Station.</p>				

1586		PURCHASE A WATER CARRIER		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
<p>The final costings for the conversion of the IRU have been agreed which encompasses the extra stabilisation wheel at the rear of the vehicle, upgraded front axle, retractable under bar for rear lights and a rear-view window in the cab. It is hoped that the works will be ordered at the start of September.</p> <p>As final heights and load carrying capacity of the converted truck are only a theoretical figure at present HIAB will provide these quantities as soon as they are able to during the build. This will allow a tender process to take place for the water carrying pods.</p>				



1587		PURCHASE OF A HIGH REACH FIRE ENGINE		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		The re-baselining of critical milestones has been approved due to Covid-19 delays when the project team was unable to visit other services in order to assess vehicle options.		
<b>Project Update</b>				
<p>Following the SMT decision to purchase the Emergency1 demonstration vehicle (Scania Chassis with Scorpion turret) the contracts are being prepared for signing. The available training package is being finalised with Fleet.</p> <p>Some alterations are required to the vehicle with delivery expected to be early September 2021.</p> <p>Driver Training is aware of the need to provide some familiarisation training for the existing drivers at Macclesfield once the vehicle is delivered to the fire station.</p>				

1313		EMERGENCY SERVICES MOBILE COMMUNICATIONS PROGRAMME (ESMCP)		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		Internally the project is meeting project timescales, however the National programme continues to experience major delays. Therefore, the projected savings from decommissioning Airwave are also delayed.		
<b>Project Update</b>				
<p>The revised Full Business Case for Emergency Services Network Project (ESN) is still with the Home Office, approval was expected in June 2021.</p> <p>The Full Business Case includes the following assurance for user organisations: Preferred option is incremental delivery of ESN, with a risk-based approach. Full transition is now expected 2023-2026 with an expected Airwave shut down date of December 2026.</p> <p>The plan and assumptions for User Organisations for the transition is based on:</p> <ul style="list-style-type: none"> <li>- Delivery of the 2 remaining ESN products by Q2 2023</li> <li>- A comprehensive assurance process including 6 months of Operational Evaluation Scenarios</li> <li>- 3 months of live pilot to further exercise the solution</li> <li>- Core Network Coverage delivered ahead of transition commencing</li> <li>- Control Room Upgrades</li> <li>- Appropriate contingency built into the Plan.</li> </ul>				





In addition, an *Accelerated Deployment Project* is also about to commence as part of the national programme to explore if User Organisations support a 'data first' option for Fire & Rescue Services to enable earlier transition and shut down of Airwave (and start to deliver savings).



At the May Fire Customer Group it was approved that 2 options from an initial 14 were explored further. These were:

1. Investigate partial dual fitment for vehicles (i.e. Airwave and mobile)
2. Investigate dual fitment, potentially by deploying data first

This is currently in early stages; an update will be provided in Quarter 2.

Internally CFRS continue to coverage test External Critical Operational Locations under Assure 1.1 to provide a baseline as coverage moves into Assure 1.9 and eventually the final Assure 2.0 in May 2022. All Regional Fire and 3ES meetings are attended by CFRS Lead and close working links are maintained with Cheshire Police and functions are shared wherever possible.

## Service Delivery

1556		ON-CALL PROGRAMME		
PROGRAMME SPONSOR		Head of Service Delivery	PROGRAMME MANAGER	Group Manager Cheshire West and Chester
Previous status	Current status	<b>Explanation</b> (where status is red or amber)		
				
Programme Update				
<p>During Q1 the On-Call Programme Team (OCPT) has implemented a number of initiatives such as Departmental Latent Resourcing (DLR) and Wholetime Latent Resourcing (WLR) to provide additional support to availability. DLR involves dual role staff who work across different departments being either available at On-Call stations or able to respond whilst working from home and within 5 minutes of the station. DLR has seen a gradual increase month on month in Q1 with 452 hours provided in April, 697 in May and 755 in June. WLR has gone live in July 2021 and involves utilising any additional staff to support On-Call availability. These initiatives are expected to deliver additional increases in On-Call availability in the longer term.</p> <p>Recruitment continued to be a key focus during the quarter with eight new On-Call Firefighters joining the organisation. There are 30 applicants within the various stages of the application process. The OCPT are currently completing a review with the recruitment team to develop some revised performance metrics for the processing of candidates. The intention of this is to improve the speed of the recruitment process.</p> <p>A sixth On-Call Support Crew Manager was recruited during the quarter bringing the team strength to full capacity. The team continue to be fully engaged in a programme of providing support to development On-Call firefighters and have been increasingly providing training to newly qualified or aspiring Incident Commanders to increase the number of ICA Firefighters.</p>				





The employer recognition scheme went live during the quarter with all the certificates and awards being provided to each Station Manager to distribute appropriately to local employers of our On-Call Firefighters. Guidance in relation to promoting this via social media and emphasising the corporate social responsibility of these employers has been issued.



Further work on the finance strand will commence in the next quarter, with a particular focus on the composition of the budgets for each On-Call station watch and ensuring these are more appropriately aligned to establishment size, activity and operational demand at each location.

Further detail on On-Call availability can be found in the Performance Report.

Finally, the reporting structure within the OCPT is being reviewed again to ensure maximised output from the team. This will involve one of the On-Call Support Station Managers taking an increased role in line managing the Watch and Crew Manager cohort.

1576		RELOCATE THE SECOND FIRE ENGINE AT ELLESMERE PORT FIRE STATION TO POWEY LANE		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Station Manager - Chester and Ellesmere Port Community Fire Stations
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		This project is in closedown phase.		
Project Update				
<p>The project has now successfully been undertaken and moved into the closedown phase.</p> <p>The survey monkey lessons learned survey has been developed and is currently in testing before going out to affected staff. The detail from this will form the findings for the closedown report and any organisational learning.</p> <p>The effect of the locations of fire engines and special appliances at incidents continues to be monitored along with local feedback from staff which will be used to inform the closedown report.</p>				



1578		EXPANSION OF RAPID RESPONSE RESCUE UNITS		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Service Delivery Manager – Halton and Warrington
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
<b>Project Update</b>				
<p>The project continues to progress well and the risks associated with Covid 19 and driver training have been reviewed and the likelihood reduced.</p> <p>The project team are mapping out the roll out strategy to align to a staged delivery so that none of the dependant departments or contractors are overwhelmed. It's currently believed the vehicles will start to leave the factory towards the end of July 2021 and will hopefully be on station starting in September 2021.</p> <p>The driver training is progressing well with excellent feedback received from those attending. By the end of September there will be 28 RRRU drivers qualified. Additional courses could result in up to a further 12 RRRU drivers attending before the year end. The project team are assessing how best to spread the remaining driver training courses.</p> <p>Poynton – The RRRU at Poynton will be a Toyota Hilux with a bigger engine and is due to be ordered in mid-July 2021 following extensive staff engagement. The lead time is likely to be similar in about 4-6 months. Therefore, they will be looking at alternative towing vehicles for the Wildfire Unit as an interim measure.</p> <p>Bollington – A 4x4 Mercedes sprinter crew cab van has been ordered. The project team are awaiting confirmation of a lead time and full specification of the vehicle. Following this, the 2-day RRRU course will then be adapted to accommodate the vehicle and train the drivers at Bollington.</p> <p>Risk assessment and Standard Operating Procedures are out for consultation with representative bodies, on-call working group and project team.</p>				



1582 REVIEW OF FLOOD/WATER RESPONSE PROVISION				
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Group Manager - Cheshire East
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
<b>Project Update</b>				
<p>The floodwater review paper was presented and discussed in SMT on the 21st June 2021.</p> <p>Following this, further research has commenced to identify what other services in the region are doing to tackle the same challenges presented by climate change and consequent flooding. This is currently ongoing with a view to providing a verbal update and presentation to SMT on 6<sup>th</sup> September 2021, including the associated lifetime costs of training and equipment to accompany the various options. Recommendations will feed into the budget setting process for 2022/23.</p>				

1588 DEVELOP A NEW WILDFIRE CAPABILITY				
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Station Manager - Macclesfield and Wilmslow
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
<b>Project Update</b>				
<p>The PPE procurement process awarded the contract to Flame Pro. Sizing is now complete and the order for all tunics and leggings was placed w/c 19<sup>th</sup> July, the lead time is expected to be 8 weeks.</p> <p>Safety boots for use at wildfire incidents are currently under trial at Congleton, Poynton and Bollington.</p> <p>The procurement process for the all-terrain vehicle has gained a quote through an existing supplier on a framework. CFRS will proceed with this supplier, once they return the final quote with all requested specifications added. The supplier is estimating a mid-October delivery.</p> <p>The wildfire equipment has been delivered to all 4 fire stations. Training and familiarisation activities commenced week beginning 12th July 2021.</p> <p>One day Wildfire, Fire Operations Group training for all wildfire watches commenced week beginning 12th July 2021.</p> <p>As equipment and PPE is arriving at the 4 fire stations, familiarisation training is being delivered to ensure it can be used in the interim as we await other items. This allows the equipment to be available and utilised if a wildfire were to occur before the final 'go live' of the project as a whole.</p>				



The project has experienced some slippage due to Covid-19 restrictions which delayed procurement and delivery of some equipment. The sponsor has approved the re-baselining of delivery milestones to reflect this.

### Prevention and Protection



1058		SPRINKLER CAMPAIGN 2014	
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER
			Head of Prevention and Protection
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
<b>Project Update</b>			
<p>The funding agreements for the three Handforth installations (Onward Housing Trust) have been agreed and signed. The process to transfer the funds is now taking place. The service is working with Onward Housing Trust to arrange a media opportunity to celebrate and publicise the installations.</p> <p>This will be the third and final funding package delivered as part of this project bringing the total number of installations for this project to seven.</p>			

1549		HIGH RISE SPRINKLER CAMPAIGN 2018	
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER
			Head of Prevention and Protection
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
<b>Project Update</b>			
<p>The Waverley Court (Crewe) installation is complete and the funding agreement documentation has been signed by Guinness Housing Trust and CFRS.</p> <p>Funding has been released to the trust and work is ongoing to arrange a media opportunity to celebrate and publicise the installation.</p>			







The 9 installations in Cheshire West (Sanctuary) are progressing in accordance with the project plan with a number of buildings now complete.

The Protection Team have been pursuing the 3 registered social landlords who have so far not committed to sprinkler installations in high rise flats to try to persuade them to do so. As a result, positive talks have taken place with Torus Housing regarding Kingsway House, Warrington and they have indicated that sprinklers will be included in a planned refurbishment program utilising the part funding from the Authority.

1554		PROTECTION REVIEW	
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER
		Head of Prevention and Protection	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
			
<b>Project Update</b>			
<p>A new Protection structure was proposed as part of a piece of work to ensure the department was appropriately structured in the wake of the Grenfell Tower tragedy and the subsequent Hackett and Public Enquiry reports. The review also sought to achieve improvements in recruitment, retention and succession of specialist staff where possible.</p> <p>As a result, an agreement has been reached with the three relevant representative bodies regarding the new structure and signed agreements are due to be returned.</p> <p>Implementation arrangements have also been agreed with representative bodies and a plan is in place to transition from the old to the new structure.</p> <p>Work is now taking place to implement the review and recruit to relevant roles. The new Crew Manager roles will be recruited as part of the Services annual promotion board process.</p> <p>Protection staff have been briefed and updated on the progress and plans and articles are being prepared to communicate the new structure to the wider organisation.</p>			



1577 REVIEW OF THE RISK BASED INSPECTION PROGRAMME (RBIP)				
PROJECT SPONSOR		Head of Prevention and Protection	PROJECT MANAGER	Protection Manager
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		There has been some slippage against key milestones, but inspection activity continues.		
<b>Project Update</b>				
<p>The Protection, risk-based list produced by Business Intelligence has been analysed and reviewed. The attributes and scoring mechanism used to prioritise premises has been shown to Protection staff for comment and observations. Once commenced the majority of fire safety audit activities will be undertaken from the new risk-based list, which provides for a more accountable and focussed approach.</p> <p>The Protection department are currently working from the existing RBIP but are ready to move onto the new RBIP on approval of the methodology by SMT in September 2021.</p>				

ROAD SAFETY STRATEGY PLAN CHESHIRE				
PROJECT SPONSOR		Head of Prevention and Protection	PROJECT MANAGER	Head of Prevention and Station Manager - Deliberate Fire Reduction and Road Safety
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		There are significant funding issues to be resolved by the Cheshire Road Safety Group; however, CFRS is limited in its ability to influence this discussion.		
<b>Project Update</b>				
<p>The Cheshire Road Safety Group (CRSG) continues to review its structure, service delivery, governance model and funding arrangements. A membership questionnaire has been sent to all members of the group with returns due to be completed by the 16<sup>th</sup> July 2021.</p> <p>This has been an opportunity for all partners to provide feedback and for Cheshire Fire and Rescue Service to reaffirm its desire to adopt a Strategic Road Safety Plan, to be used to support key objectives and activities to aid in the reduction of those killed and seriously injured on our roads.</p> <p>The group continues to support road safety activity through engagement and education, especially action relating to targeting new emerging risks, such as the way the public continues to adapt and change their travel and recreational use of transport brought about from the Covid-19 pandemic. A further Close Pass multi agency event is due to be completed in August 2021 in the Warrington area.</p>				





The Service has also just launched a new campaign in partnership with the Cheshire Road Safety Group, “Share the Road”. The Campaign calls upon the public to be kind and considerate to each other and to help keep each other safe on the roads, reinforcing that we are all people with lives to live and loved ones who care for us and that we want to see journeys completed safely. There are a variety of bespoke assets and the campaign ties directly into the current work concerned with injuries to cyclists.

1594		SPRINKLERS SAVE LIVES CAMPAIGN 2021/22		
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER	
		Head of Prevention and Protection		
Previous status	Current status	Explanation (where status is red or amber)		
<b>Project Update</b>				
<p>Three successful sprinkler campaigns were delivered in quarter 1.</p> <p>April - Sprinkler facts Social media posts throughout the month signposting to sprinklers on the website – this triggered 219,476 views, 73 shares, 324 likes and 15 comments.</p> <p>May - Sprinkler myths A poll was run through social media platforms during the month of May asking a series of questions to establish what the business community knew about sprinklers. 1,018 votes in total 859 from Facebook, 159 from Twitter.</p> <p>May also saw the national sprinkler campaign launched through the National Fire Chiefs Council (NFCC). National sprinkler messages were shared by all Fire Authorities. This triggered 13,000 views, 3 shares and 190 likes. This is lower due to only retweeting the national messages not creating our own.</p> <p>June - Sprinkler Legislation Social media posts signposting to sprinkler section on the website and to British Automatic Fire Sprinkler Association (BAFSA). A total of 11 posts were delivered which reached 183,975 people.</p> <p>The CFRS planned sprinkler seminar has been put on hold due to Covid-19 and BAFSA not wanting to work in partnership until 2022 due to the COVID uncertainty.</p>				





1589 FIRE PROTECTION IN HOUSES OF MULTIPLE OCCUPATION				
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER	Head of Prevention and Protection
Previous status	Current status	Explanation (where status is red or amber)		
				
Project Update				
<p>Progress against the current milestones is as follows:</p> <p><u>Develop a leaflet</u> This has been completed and is awaiting final sign off before being sent to the local authorities. Some minor amendments may be required depending on whether all 4 local authorities agree to the Memo of Understanding (MOU).</p> <p><u>Develop 3-year inspection programme</u> The MOU has been written following the Project Initiation Document and is awaiting sign off. It'll then be shared with 4 local authorities.</p> <p><u>Draft a departmental information note</u> The note has been drafted and will be finalised and distributed once the MOU has been signed off.</p> <p><u>Build 'Houses of Multiple Occupation' inspections into Risk Based Inspection Plan (RBIP)</u> Visits will not be generated by RBIP as information will be shared from the local authorities however the joint visits will count towards each offices' targets for the year.</p> <p><u>Meet with local authorities</u> Initial meeting held with 4 local authorities. All agreed in principle to the MOU. Halton will decide when they receive the MOU and leaflet whether they will sign up. A further meeting will be arranged when the MOU is ready to be rolled out to them for sign off.</p> <p>Joint inspections are already taking place in Cheshire East and Warrington on an intelligence-based approach and will count towards each office target of 60 visits per year.</p> <p>A Data Protection Impact Assessment has been completed. An Environmental impact assessment is in the process of being written.</p> <p>The following risks have been identified and are being monitored: One or more of the local authorities may not sign up to the MOU. Covid-19 may change direction and could lead to further setbacks rolling out the MOU.</p>				



## RISK MANAGEMENT

CPS Ref	Risk Detail	Risk Owner	Risk Score	Progress Update – Mitigation / Progress
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No red risks are reported at this time.

The impact of a 3<sup>rd</sup> wave of Covid-19 infections and the increasing requirement to self-isolate is yet to be fully understood, but agile working arrangements mean that most project work can continue although this may still affect supply chains.

The impact of Brexit on supply chains continues to be monitored.